

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Governance Information (Authority-Related)**

Question		Response	URL (if Applicable)
1.	Has the Authority prepared its annual report on operations and accomplishments for the reporting period as required by section 2800 of PAL?	Yes	<a href="https://northcountryalliance.org/finance.php">https://northcountryalliance.org/finance.php</a>
2.	As required by section 2800(9) of PAL, did the Authority prepare an assessment of the effectiveness of its internal controls?	Yes	<a href="https://northcountryalliance.org/finance.php">https://northcountryalliance.org/finance.php</a>
3.	Has the lead audit partner for the independent audit firm changed in the last five years in accordance with section 2802(4) of PAL?	Yes	N/A
4.	Does the independent auditor provide non-audit services to the Authority?	No	N/A
5.	Does the Authority have an organization chart?	Yes	<a href="https://northcountryalliance.org/policies.php">https://northcountryalliance.org/policies.php</a>
6.	Are any Authority staff also employed by another government agency?	No	
7.	Has the Authority posted their mission statement to their website?	Yes	<a href="https://northcountryalliance.org/vision.php">https://northcountryalliance.org/vision.php</a>
8.	Has the Authority's mission statement been revised and adopted during the reporting period?	No	N/A
9.	Attach the Authority's measurement report, as required by section 2824-a of PAL and provide the URL.		<a href="https://northcountryalliance.org/finance.php">https://northcountryalliance.org/finance.php</a>

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Governance Information (Board-Related)**

Question	Response	URL (If Applicable)
1. Has the Board established a Governance Committee in accordance with Section 2824(7) of PAL?	Yes	N/A
2. Has the Board established an Audit Committee in accordance with Section 2824(4) of PAL?	Yes	N/A
3. Has the Board established a Finance Committee in accordance with Section 2824(8) of PAL?	Yes	N/A
4. Provide a URL link where a list of Board committees can be found (including the name of the committee and the date established):		<a href="https://northcountryalliance.org/board.php">https://northcountryalliance.org/board.php</a>
5. Does the majority of the Board meet the independence requirements of Section 2825(2) of PAL?	Yes	N/A
6. Provide a URL link to the minutes of the Board and committee meetings held during the covered fiscal year		<a href="https://northcountryalliance.org/meetings.php">https://northcountryalliance.org/meetings.php</a>
7. Has the Board adopted bylaws and made them available to Board members and staff?	Yes	<a href="https://northcountryalliance.org/policies.php">https://northcountryalliance.org/policies.php</a>
8. Has the Board adopted a code of ethics for Board members and staff?	Yes	<a href="https://northcountryalliance.org/policies.php">https://northcountryalliance.org/policies.php</a>
9. Does the Board review and monitor the Authority's implementation of financial and management controls?	Yes	N/A
10. Does the Board execute direct oversight of the CEO and management in accordance with Section 2824(1) of PAL?	Yes	N/A
11. Has the Board adopted policies for the following in accordance with Section 2824(1) of PAL?		
Salary and Compensation	Yes	N/A
Time and Attendance	Yes	N/A
Whistleblower Protection	Yes	N/A
Defense and Indemnification of Board Members	Yes	N/A
12. Has the Board adopted a policy prohibiting the extension of credit to Board members and staff in accordance with Section 2824(5) of PAL?	Yes	N/A
13. Are the Authority's Board members, officers, and staff required to submit financial disclosure forms in accordance with Section 2825(3) of PAL?	No	N/A
14. Was a performance evaluation of the board completed?	Yes	N/A
15. Was compensation paid by the Authority made in accordance with employee or union contracts?	Yes	N/A
16. Has the board adopted a conditional/additional compensation policy governing all employees?	Yes	<a href="https://northcountryalliance.org/policies.php">https://northcountryalliance.org/policies.php</a>

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Board of Directors Listing**

<b>Name</b>	Aiken, Rob	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	1/19/2022	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/22/2025	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

<b>Name</b>	Calabrese, Carol	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/21/2023	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/17/2026	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Name</b>	Dixon, Benjamin	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/12/2024	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/12/2027	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

<b>Name</b>	Doyle, Manna	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/12/2024	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/12/2027	<b>Complied with Training Requirement of Section 2824?</b>	No
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Name</b>	Elisabeth, Cain	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/12/2024	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/12/2027	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

<b>Name</b>	Evans, Jeremy	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/12/2024	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/12/2027	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Name</b>	Gladwin, Brian	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/21/2023	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/17/2026	<b>Complied with Training Requirement of Section 2824?</b>	No
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

<b>Name</b>	Kelly, Patrick	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/22/2022	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/22/2025	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Name</b>	Little, Melinda	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/21/2023	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/21/2026	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

<b>Name</b>	Remington, Marijean	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	Yes	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>	Elected by Board	<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/12/2024	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/12/2027	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Name</b>	Russo, Joseph	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/22/2022	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/22/2025	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

<b>Name</b>	Ryan, Molly	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	1/19/2022	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/22/2025	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	



Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Name</b>	Steria, Cheyenne	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/17/2023	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/17/2026	<b>Complied with Training Requirement of Section 2824?</b>	No
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

<b>Name</b>	Vacant	<b>Nominated By</b>	Other
<b>Chair of the Board</b>		<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	
<b>Term Start Date</b>		<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	
<b>Term Expiration Date</b>		<b>Complied with Training Requirement of Section 2824?</b>	
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	
<b>Designee Name</b>		<b>Ex-Officio</b>	

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Name</b>	Virkler, Eric	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/22/2022	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/22/2025	<b>Complied with Training Requirement of Section 2824?</b>	No
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	Yes
<b>Designee Name</b>		<b>Ex-Officio</b>	

<b>Name</b>	Weir, Marshall	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/12/2024	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/12/2027	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	No
<b>Designee Name</b>		<b>Ex-Officio</b>	

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Name</b>	Wilt, Christy	<b>Nominated By</b>	Other
<b>Chair of the Board</b>	No	<b>Appointed By</b>	Other
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	N/A
<b>Term Start Date</b>	6/12/2024	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	No
<b>Term Expiration Date</b>	06/12/2027	<b>Complied with Training Requirement of Section 2824?</b>	Yes
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	No
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	Yes
<b>Designee Name</b>		<b>Ex-Officio</b>	

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Staff Listing**

Name	Title	Group	Department/ Subsidiary	Union Name	Bargaining Unit	Full Time/ Part Time	Exempt	Base Annualized Salary	Actual salary paid to the Individual	Overtime paid by Authority	Performance Bonus	Extra Pay	Other Compensati on/Allowanc es/Adjustme nts	Total Compensat ion paid by Authority	Individual also paid by another entity to perform the work of the Authority	If yes, Is the payment made by a State or local governme nt
Capone, Michelle	Contractor	Operational				PT	Yes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Yes	Yes
Gold, Aviva	Contractor	Operational				PT	No	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Yes	No
Lockwood, Stephen	Contractor	Operational				PT	Yes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Yes	No
Marra, Angie	Contractor	Operational				PT	No	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Yes	Yes
Siver, Matthew	Contractor	Operational				PT	Yes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Yes	Yes

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Benefit Information**

During the fiscal year, did the Authority continue to pay for any of the above mentioned benefits for former staff or individuals affiliated With the Authority after those individuals left the Authority?	No
---	----

**Board Members**

Name	Title	Severance Package	Payment for Unused Leave	Club Memberships	Use of Corporate Credit Cards	Personal Loans	Auto	Transportation	Housing Allowance	Spousal / Dependent Life Insurance	Tuition Assistance	Multi-Year Employment	None of these Benefits	Other
Aiken, Rob	Board of Directors												X	
Calabrese, Carol	Board of Directors												X	
Dixon, Benjamin	Board of Directors												X	
Doyle, Manna	Board of Directors												X	
Elisabeth, Cain	Board of Directors												X	
Evans, Jeremy	Board of Directors												X	
Gladwin, Brian	Board of Directors												X	
Kelly, Patrick	Board of Directors												X	
Little, Melinda	Board of Directors												X	
Remington, Marijean	Board of Directors												X	
Russo, Joseph	Board of Directors												X	
Ryan, Molly	Board of Directors												X	
Steria, Cheyenne	Board of Directors												X	
Vacant	Board of Directors												X	
Virkler, Eric	Board of												X	

Annual Report for The North Country Alliance Local Development Corporation

Run Date: 04/02/2025

Fiscal Year Ending: 12/31/2024

Status: CERTIFIED

Certified Date: 04/02/2025

Name	Title	Severance Package	Payment for Unused Leave	Club Member-ships	Use of Corporate Credit Cards	Personal Loans	Auto	Transportation	Housing Allowance	Spousal / Dependent Life Insurance	Tuition Assistance	Multi-Year Employment	None of these Benefits	Other
	Directors													
Weir, Marshall	Board of Directors												X	
Wilt, Christy	Board of Directors												X	

**Staff**

Name	Title	Severance Package	Payment for Unused Leave	Club Member-ships	Use of Corporate Credit Cards	Personal Loans	Auto	Transportation	Housing Allowance	Spousal / Dependent Life Insurance	Tuition Assistance	Multi-Year Employment	None of these Benefits	Other
------	-------	-------------------	--------------------------	-------------------	-------------------------------	----------------	------	----------------	-------------------	------------------------------------	--------------------	-----------------------	------------------------	-------

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Subsidiary/Component Unit Verification**

Is the list of subsidiaries, as assembled by the Office of the State Comptroller, correct?	Yes
Are there other subsidiaries or component units of the Authority that are active, not included in the PARIS reports submitted by this Authority and not independently filing reports in PARIS?	No

Name of Subsidiary/Component Unit	Status
-----------------------------------	--------

**Request Subsidiary/Component Unit Change**

Name of Subsidiary/Component Unit	Status	Requested Changes
-----------------------------------	--------	-------------------

**Request Add Subsidiaries/Component Units**

Name of Subsidiary/Component Unit	Establishment Date	Purpose of Subsidiary/Component Unit
-----------------------------------	--------------------	--------------------------------------

**Request Delete Subsidiaries/Component Units**

Name of Subsidiary/Component Unit	Termination Date	Reason for Termination	Proof of Termination Document Name
-----------------------------------	------------------	------------------------	------------------------------------

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Summary Financial Information**
**SUMMARY STATEMENT OF NET ASSETS**

			Amount
<b>Assets</b>			
<b>Current Assets</b>			
	Cash and cash equivalents		\$63,925.00
	Investments		\$157,460.00
	Receivables, net		\$382,412.00
	Other assets		\$0.00
	Total current assets		\$603,797.00
<b>Noncurrent Assets</b>			
	Restricted cash and investments		\$854,138.00
	Long-term receivables, net		\$1,468,162.00
	Other assets		\$0.00
<b>Capital Assets</b>			
		Land and other nondepreciable property	\$0.00
		Buildings and equipment	\$0.00
		Infrastructure	\$0.00
		Accumulated depreciation	\$0.00
		Net Capital Assets	\$0.00
	Total noncurrent assets		\$2,322,300.00
<b>Total assets</b>			<b>\$2,926,097.00</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
	Accounts payable		\$0.00
	Pension contribution payable		\$0.00
	Other post-employment benefits		\$0.00
	Accrued liabilities		\$4,027.00
	Deferred revenues		\$0.00
	Bonds and notes payable		\$0.00
	Other long-term obligations due within one year		\$446,683.00
	Total current liabilities		\$450,710.00
<b>Noncurrent Liabilities</b>			



Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

	Pension contribution payable		\$0.00
	Other post-employment benefits		\$0.00
	Bonds and notes payable		\$1,284,124.00
	Long term leases		\$0.00
	Other long-term obligations		\$0.00
	Total noncurrent liabilities		\$1,284,124.00
<b>Total liabilities</b>			\$1,734,834.00
<b>Net Asset (Deficit)</b>			
<b>Net Assets</b>			
	Invested in capital assets, net of related debt		\$0.00
	Restricted		\$1,191,263.00
	Unrestricted		\$0.00
	Total net assets		\$1,191,263.00

**SUMMARY STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET ASSETS**

			Amount
<b>Operating Revenues</b>			
	Charges for services		\$11,310.00
	Rental and financing income		\$99,349.00
	Other operating revenues		\$17,739.00
	Total operating revenue		\$128,398.00
<b>Operating Expenses</b>			
	Salaries and wages		\$0.00
	Other employee benefits		\$0.00
	Professional services contracts		\$77,010.00
	Supplies and materials		\$2,942.00
	Depreciation and amortization		\$0.00
	Other operating expenses		\$3,944.00
	Total operating expenses		\$83,896.00
<b>Operating income (loss)</b>			\$44,502.00
<b>Nonoperating Revenues</b>			
	Investment earnings		\$19,444.00
	State subsidies/grants		\$0.00
	Federal subsidies/grants		\$0.00
	Municipal subsidies/grants		\$0.00
	Public authority subsidies		\$0.00

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

	Other nonoperating revenues		\$15,000.00
	Total nonoperating revenue		\$34,444.00
<b>Nonoperating Expenses</b>			
	Interest and other financing charges		\$15,872.00
	Subsidies to other public authorities		\$0.00
	Grants and donations		\$0.00
	Other nonoperating expenses		\$198,753.00
	Total nonoperating expenses		\$214,625.00
	Income (loss) before contributions		(\$135,679.00)
<b>Capital contributions</b>			\$0.00
<b>Change in net assets</b>			(\$135,679.00)
<b>Net assets (deficit) beginning of year</b>			\$1,326,942.00
<b>Other net assets changes</b>			\$0.00
<b>Net assets (deficit) at end of year</b>			\$1,191,263.00

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Current Debt**

Question		Response
1.	Did the Authority have any outstanding debt, including conduit debt, at any point during the reporting period?	Yes
2.	If yes, has the Authority issued any debt during the reporting period?	Yes

**New Debt Issuances**

Type of Debt: Authority Debt - General Obligation

Program :

Project	Amounts	Bond Closing Date	Issue Process	True Interest Cost	Interest type	Term (Yrs)	Cost Of Issuance
USDA IRP #7	Refunding \$0.00 New \$500,000.00 Total \$500,000.00	12/22/2023	Competitive	1%	Fixed	30	\$0.00

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Schedule of Authority Debt**

Type of Debt			Statutory Authorization(\$)	Outstanding Start of Fiscal Year(\$)	New Debt Issuances(\$)	Debt Retired (\$)	Outstanding End of Fiscal Year(\$)
State Obligation	State Guaranteed						
State Obligation	State Supported						
State Obligation	State Contingent Obligation						
State Obligation	State Moral Obligation						
Other State-Funded	Other State-Funded						
Authority Debt - General Obligation	Authority Debt - General Obligation		0.00	1,366,586.00	500,000.00	135,779.00	1,730,807.00
Authority Debt - Revenue	Authority Debt - Revenue						
Authority Debt - Other	Authority Debt - Other						
Conduit		Conduit Debt					
Conduit		Conduit Debt - Pilot Increment Financing					
<b>TOTALS</b>			0.00	1,366,586.00	500,000.00	135,779.00	1,730,807.00

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Real Property Acquisition/Disposal List**

This Authority has indicated that it had no real property acquisitions or disposals during the reporting period.

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Personal Property**

This Authority has indicated that it had no personal property disposals during the reporting period.

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Property Documents**

Question		Response	URL (If Applicable)
1.	In accordance with Section 2896(3) of PAL, the Authority is required to prepare a report at least annually of all real property of the Authority. Has this report been prepared?	Yes	<a href="https://northcountryalliance.org/finance.php">https://northcountryalliance.org/finance.php</a>
2.	Has the Authority prepared policies, procedures, or guidelines regarding the use, awarding, monitoring, and reporting of contracts for the acquisition and disposal of property?	Yes	<a href="https://northcountryalliance.org/policies.php">https://northcountryalliance.org/policies.php</a>
3.	In accordance with Section 2896(1) of PAL, has the Authority named a contracting officer who shall be responsible for the Authority's compliance with and enforcement of such guidelines?	Yes	N/A

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Grant Information**

This Authority has indicated that it did not award any grants during the reporting period.



Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Loan Information**

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$100,000.00
<b>Name of Loan Recipient</b>	Adirondack Foothills LLC	<b>Date Loan Awarded</b>	5/26/2023
<b>Address Line1</b>	43079 State Route 3	<b>Interest Rate (%)</b>	7.25
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	6
<b>City</b>	NATURAL BRIDGE	<b>Amount of Loan Principal Repaid to Date</b>	\$7,682.54
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13665	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>	-3161	<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$50,000.00
<b>Name of Loan Recipient</b>	Adirondack Foothills LLC	<b>Date Loan Awarded</b>	5/25/2023
<b>Address Line1</b>	43709 State Route 3	<b>Interest Rate (%)</b>	7.25
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	11
<b>City</b>	NATURAL BRIDGE	<b>Amount of Loan Principal Repaid to Date</b>	\$3,841.34
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13665	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>	-3161	<b>If Yes, how many jobs were planned to be created?</b>	3
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	3
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$50,000.00
<b>Name of Loan Recipient</b>	Blast Boss Inc.	<b>Date Loan Awarded</b>	1/11/2023
<b>Address Line1</b>	410 Main Street	<b>Interest Rate (%)</b>	6.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	10
<b>City</b>	MORRISTOWN	<b>Amount of Loan Principal Repaid to Date</b>	\$6,917.21
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13664	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>	-0381	<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$50,000.00
<b>Name of Loan Recipient</b>	Blast Boss Inc.	<b>Date Loan Awarded</b>	1/11/2023
<b>Address Line1</b>	410 Main Street	<b>Interest Rate (%)</b>	6.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	10
<b>City</b>	MORRISTOWN	<b>Amount of Loan Principal Repaid to Date</b>	\$6,917.21
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13664	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>	-0381	<b>If Yes, how many jobs were planned to be created?</b>	10
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	5
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$150,000.00
<b>Name of Loan Recipient</b>	Carbone's Harbor Realty, LLC	<b>Date Loan Awarded</b>	8/26/2024
<b>Address Line1</b>	13437 County Route 123	<b>Interest Rate (%)</b>	7.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	10
<b>City</b>	HENDERSON	<b>Amount of Loan Principal Repaid to Date</b>	\$0.00
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13650	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	2
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	0
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$157,500.00
<b>Name of Loan Recipient</b>	Chamberlain LLC	<b>Date Loan Awarded</b>	4/29/2019
<b>Address Line1</b>	25177 NYS Route 3	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	15
<b>City</b>	WATERTOWN	<b>Amount of Loan Principal Repaid to Date</b>	\$46,214.82
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13601	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	2
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	5
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$10,000.00
<b>Name of Loan Recipient</b>	Chuijenny LLC	<b>Date Loan Awarded</b>	6/23/2020
<b>Address Line1</b>	25835 Contessa Lane	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	WATERTOWN	<b>Amount of Loan Principal Repaid to Date</b>	\$8,711.00
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13601	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$150,000.00
<b>Name of Loan Recipient</b>	Clifton Fine Health Care Group	<b>Date Loan Awarded</b>	5/12/2011
<b>Address Line1</b>	1014 Oswegatchie Trail	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	15
<b>City</b>	STAR LAKE	<b>Amount of Loan Principal Repaid to Date</b>	\$128,374.62
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13690	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$135,000.00
<b>Name of Loan Recipient</b>	Fair Wind Rentals LLC	<b>Date Loan Awarded</b>	12/8/2023
<b>Address Line1</b>	38201 NYS Route 12	<b>Interest Rate (%)</b>	7.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	15
<b>City</b>	CLAYTON	<b>Amount of Loan Principal Repaid to Date</b>	\$3,078.59
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13624	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>	-2211	<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$90,000.00
<b>Name of Loan Recipient</b>	Homes for Humanity Holdings I LLC	<b>Date Loan Awarded</b>	12/5/2019
<b>Address Line1</b>	7731 East Road	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	10
<b>City</b>	LOWVILLE	<b>Amount of Loan Principal Repaid to Date</b>	\$90,000.00
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13367	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	2
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	2
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	Yes

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$225,000.00
<b>Name of Loan Recipient</b>	JL Widrick Trucking, LLC	<b>Date Loan Awarded</b>	10/17/2024
<b>Address Line1</b>	10809 State Route 26	<b>Interest Rate (%)</b>	7
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	20
<b>City</b>	CARTHAGE	<b>Amount of Loan Principal Repaid to Date</b>	\$431.92
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13619	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	3
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	0
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$112,500.00
<b>Name of Loan Recipient</b>	Jai Galub, LLC	<b>Date Loan Awarded</b>	12/27/2017
<b>Address Line1</b>	25791 NYS Route 37	<b>Interest Rate (%)</b>	4.25
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	15
<b>City</b>	WATERTOWN	<b>Amount of Loan Principal Repaid to Date</b>	\$43,126.17
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13601	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	3
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	4
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$112,500.00
<b>Name of Loan Recipient</b>	Jai Galub, LLC	<b>Date Loan Awarded</b>	12/27/2017
<b>Address Line1</b>	25791 NYS Route 37	<b>Interest Rate (%)</b>	4.25
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	15
<b>City</b>	WATERTOWN	<b>Amount of Loan Principal Repaid to Date</b>	\$43,127.12
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13601	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$112,500.00
<b>Name of Loan Recipient</b>	Johnson Lumber Company, LLC	<b>Date Loan Awarded</b>	9/20/2017
<b>Address Line1</b>	10972 State Route 26	<b>Interest Rate (%)</b>	4.25
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	15
<b>City</b>	CARTHAGE	<b>Amount of Loan Principal Repaid to Date</b>	\$40,154.76
<b>State</b>	NY	<b>Purpose of Loan</b>	Equipment and Fixed Asset Acquisition
<b>Postal Code</b>	13619	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$112,500.00
<b>Name of Loan Recipient</b>	Johnson Lumber Company, LLC	<b>Date Loan Awarded</b>	9/20/2017
<b>Address Line1</b>	10972 State Route 26	<b>Interest Rate (%)</b>	4.25
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	15
<b>City</b>	CARTHAGE	<b>Amount of Loan Principal Repaid to Date</b>	\$40,154.76
<b>State</b>	NY	<b>Purpose of Loan</b>	Equipment and Fixed Asset Acquisition
<b>Postal Code</b>	13619	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	5
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	35
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$40,000.00
<b>Name of Loan Recipient</b>	Katkesh Holding Company, LLC	<b>Date Loan Awarded</b>	2/12/2015
<b>Address Line1</b>	459 Margaret Street	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	10
<b>City</b>	PLATTSBURGH	<b>Amount of Loan Principal Repaid to Date</b>	\$39,156.42
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	12901	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No



Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$40,000.00
<b>Name of Loan Recipient</b>	Katkesh Holding Company, LLC	<b>Date Loan Awarded</b>	2/12/2015
<b>Address Line1</b>	459 Margaret Street	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	10
<b>City</b>	PLATTSBURGH	<b>Amount of Loan Principal Repaid to Date</b>	\$39,156.42
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	12901	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	4
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	5
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$25,000.00
<b>Name of Loan Recipient</b>	LCO Destiny LLC	<b>Date Loan Awarded</b>	2/9/2023
<b>Address Line1</b>	22719 Fisher Circle	<b>Interest Rate (%)</b>	6.75
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	WATERTOWN	<b>Amount of Loan Principal Repaid to Date</b>	\$4,097.67
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13601	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>	-1057	<b>If Yes, how many jobs were planned to be created?</b>	7
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	0
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	Yes

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$100,000.00
<b>Name of Loan Recipient</b>	LCO Destiny LLC	<b>Date Loan Awarded</b>	2/9/2023
<b>Address Line1</b>	22719 Fisher Circle	<b>Interest Rate (%)</b>	6.75
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	WATERTOWN	<b>Amount of Loan Principal Repaid to Date</b>	\$16,390.70
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13601	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>	-1057	<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	Yes

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$100,000.00
<b>Name of Loan Recipient</b>	Miskarie USA, LLC	<b>Date Loan Awarded</b>	12/15/2021
<b>Address Line1</b>	6950 State Highway 56	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	POTSDAM	<b>Amount of Loan Principal Repaid to Date</b>	\$54,278.90
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13676	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	3
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	1
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$150,000.00
<b>Name of Loan Recipient</b>	North Country Transitional Living Services, Inc.	<b>Date Loan Awarded</b>	2/26/2015
<b>Address Line1</b>	482 Black River Parkway	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	15
<b>City</b>	WATERTOWN	<b>Amount of Loan Principal Repaid to Date</b>	\$81,677.17
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13601	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	2
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	2
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$50,000.00
<b>Name of Loan Recipient</b>	Osceola Ski and Sport Resort LLC	<b>Date Loan Awarded</b>	11/14/2019
<b>Address Line1</b>	1573 Osceola Road	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	CAMDEN	<b>Amount of Loan Principal Repaid to Date</b>	\$46,314.98
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13316	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	1
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	1
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$26,208.52
<b>Name of Loan Recipient</b>	Police Activities League of Massena Inc.	<b>Date Loan Awarded</b>	10/25/2024
<b>Address Line1</b>	30 Bayley Road	<b>Interest Rate (%)</b>	7
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	1
<b>City</b>	MASSENA	<b>Amount of Loan Principal Repaid to Date</b>	\$0.00
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13662	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$40,000.00
<b>Name of Loan Recipient</b>	Pro-Tech Restoration, Inc.	<b>Date Loan Awarded</b>	12/16/2015
<b>Address Line1</b>	128 Park Row	<b>Interest Rate (%)</b>	3.25
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	10
<b>City</b>	CADYVILLE	<b>Amount of Loan Principal Repaid to Date</b>	\$35,013.50
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	12918	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	6
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	0
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$40,000.00
<b>Name of Loan Recipient</b>	Pro-Tech Restoration, Inc.	<b>Date Loan Awarded</b>	12/16/2015
<b>Address Line1</b>	128 Park Row	<b>Interest Rate (%)</b>	3.25
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	10
<b>City</b>	CADYVILLE	<b>Amount of Loan Principal Repaid to Date</b>	\$35,013.50
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	12918	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$66,000.00
<b>Name of Loan Recipient</b>	RLE Howell Property LLC	<b>Date Loan Awarded</b>	10/23/2023
<b>Address Line1</b>	17421 NYS Route 12F	<b>Interest Rate (%)</b>	7.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	20
<b>City</b>	DEXTER	<b>Amount of Loan Principal Repaid to Date</b>	\$1,608.91
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13634	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>	-3064	<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$10,000.00
<b>Name of Loan Recipient</b>	Richard Kovacs and Angela Oliver d/b/a Packbasket Adventures	<b>Date Loan Awarded</b>	4/2/2020
<b>Address Line1</b>	South Shore Road	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>	PO Box 136	<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	WANAKENA	<b>Amount of Loan Principal Repaid to Date</b>	\$10,000.00
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13695	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	Yes

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$35,000.00
<b>Name of Loan Recipient</b>	River Creek LLC	<b>Date Loan Awarded</b>	5/19/2023
<b>Address Line1</b>	2965 State Route 30	<b>Interest Rate (%)</b>	7.25
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	SPECULATOR	<b>Amount of Loan Principal Repaid to Date</b>	\$3,559.44
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	12164	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>	-1111	<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$40,000.00
<b>Name of Loan Recipient</b>	River Creek LLC	<b>Date Loan Awarded</b>	5/19/2023
<b>Address Line1</b>	2965 State Route 30	<b>Interest Rate (%)</b>	7.25
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	10
<b>City</b>	SPECULATOR	<b>Amount of Loan Principal Repaid to Date</b>	\$4,067.93
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	12164	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>	-1111	<b>If Yes, how many jobs were planned to be created?</b>	1
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	2
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$112,500.00
<b>Name of Loan Recipient</b>	SBSP Real Estate, LLC	<b>Date Loan Awarded</b>	12/20/2017
<b>Address Line1</b>	528 Route 3	<b>Interest Rate (%)</b>	4.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	15
<b>City</b>	PLATTSBURGH	<b>Amount of Loan Principal Repaid to Date</b>	\$37,917.85
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	12901	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	7
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	1
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$112,500.00
<b>Name of Loan Recipient</b>	SBSP Real Estate, LLC	<b>Date Loan Awarded</b>	12/20/2017
<b>Address Line1</b>	528 Route 3	<b>Interest Rate (%)</b>	4.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	15
<b>City</b>	PLATTSBURGH	<b>Amount of Loan Principal Repaid to Date</b>	\$37,917.85
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	12901	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$45,000.00
<b>Name of Loan Recipient</b>	Sci-Tech Center of Northern New York	<b>Date Loan Awarded</b>	1/25/2008
<b>Address Line1</b>	154 Stone Street	<b>Interest Rate (%)</b>	2.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	20
<b>City</b>	WATERTOWN	<b>Amount of Loan Principal Repaid to Date</b>	\$32,013.76
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13601	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	4
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	1
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No



Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$10,000.00
<b>Name of Loan Recipient</b>	Sharrow's Home Repair and Renovation LLC	<b>Date Loan Awarded</b>	4/9/2020
<b>Address Line1</b>	21 Doran Road	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	STAR LAKE	<b>Amount of Loan Principal Repaid to Date</b>	\$7,846.00
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13690	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$100,000.00
<b>Name of Loan Recipient</b>	Small Town Cultures Inc.	<b>Date Loan Awarded</b>	7/24/2024
<b>Address Line1</b>	602 Tom Miller Road	<b>Interest Rate (%)</b>	7.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	PLATTSBURGH	<b>Amount of Loan Principal Repaid to Date</b>	\$1,696.62
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	12901	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	8
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	0
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$65,000.00
<b>Name of Loan Recipient</b>	Solsberry Enterprises LLC	<b>Date Loan Awarded</b>	6/19/2019
<b>Address Line1</b>	6 Elm Street	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	POTSDAM	<b>Amount of Loan Principal Repaid to Date</b>	\$34,078.92
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13676	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	23
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	0
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	Yes

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$12,500.00
<b>Name of Loan Recipient</b>	Three Mile Bay Ventures LLC	<b>Date Loan Awarded</b>	12/19/2023
<b>Address Line1</b>	7828 NYS Route 12E	<b>Interest Rate (%)</b>	7.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	THREE MILE BAY	<b>Amount of Loan Principal Repaid to Date</b>	\$114.29
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13693	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>	-1111	<b>If Yes, how many jobs were planned to be created?</b>	14
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	5
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$100,000.00
<b>Name of Loan Recipient</b>	Three Mile Bay Ventures LLC	<b>Date Loan Awarded</b>	12/19/2023
<b>Address Line1</b>	7828 NYS Route 12E	<b>Interest Rate (%)</b>	7.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	THREE MILE BAY	<b>Amount of Loan Principal Repaid to Date</b>	\$914.31
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13693	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>	-1111	<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$77,000.00
<b>Name of Loan Recipient</b>	Trail Head Restaurant Group LLC	<b>Date Loan Awarded</b>	2/26/2024
<b>Address Line1</b>	79 The Portage	<b>Interest Rate (%)</b>	7.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	5
<b>City</b>	TICONDEROGA	<b>Amount of Loan Principal Repaid to Date</b>	\$481.25
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	12883	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	10
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	0
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	State	<b>Original Amount of Loan</b>	\$76,258.72
<b>Name of Loan Recipient</b>	Tug Hill Artisan Roasters LLC	<b>Date Loan Awarded</b>	3/22/2024
<b>Address Line1</b>	7514 S State Street	<b>Interest Rate (%)</b>	7.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	2
<b>City</b>	LOWVILLE	<b>Amount of Loan Principal Repaid to Date</b>	\$0.00
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13367	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>	-1527	<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$76,258.72
<b>Name of Loan Recipient</b>	Tug Hill Artisan Roasters LLC	<b>Date Loan Awarded</b>	3/22/2024
<b>Address Line1</b>	7514 S State Street	<b>Interest Rate (%)</b>	7.5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	2
<b>City</b>	LOWVILLE	<b>Amount of Loan Principal Repaid to Date</b>	\$0.00
<b>State</b>	NY	<b>Purpose of Loan</b>	Commercial Property Construction/Acquisition/Revitalization/Improvement
<b>Postal Code</b>	13367	<b>Was the loan expected to result in new jobs being created?</b>	No
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

<b>Source of Loan Funds</b>	Federal	<b>Original Amount of Loan</b>	\$50,000.00
<b>Name of Loan Recipient</b>	Zero Dock Street, LLC	<b>Date Loan Awarded</b>	9/18/2018
<b>Address Line1</b>	130 Canal Street	<b>Interest Rate (%)</b>	5
<b>Address Line2</b>		<b>Length of Loan(# of years to repay)</b>	10
<b>City</b>	CARTHAGE	<b>Amount of Loan Principal Repaid to Date</b>	\$17,862.86
<b>State</b>	NY	<b>Purpose of Loan</b>	Business Expansion/Startup
<b>Postal Code</b>	13619	<b>Was the loan expected to result in new jobs being created?</b>	Yes
<b>Plus4</b>		<b>If Yes, how many jobs were planned to be created?</b>	12
<b>Province/Region</b>		<b>If Yes, how many jobs have been created to date?</b>	9
<b>Country</b>	United States	<b>Have the terms of the loan been completed?</b>	No

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Bond Information**

This Authority has indicated that it did not have any outstanding bonds during the reporting period.

Annual Report for The North Country Alliance Local Development Corporation

Fiscal Year Ending: 12/31/2024

Run Date: 04/02/2025

Status: CERTIFIED

Certified Date: 04/02/2025

**Additional Comments**